

# Memorandum

**REPORT TO:** Study Commission

**FROM:** Caeleb Heinen, Recording Secretary  
Mike Maas, Ex Officio

**SUBJECT:** Finalize 2026 Study Plan

**MEETING DATE:** December 17, 2025

**AGENDA ITEM TYPE:** Citizen Advisory Board/Commission

**RECOMMENDATION:** **Consider the Motion:** *I move to approve the 2026 study plan for implementation.*

**STRATEGIC PLAN:** 1.1 Outreach: Continue to strengthen and innovate in how we deliver information to the community and our partners.

**BACKGROUND:** The 2026 Study Plan was first drafted and discussed at the December 4th Bozeman City Study Commission meeting. It has since been adapted and reviewed by Study Commissioners Becky Franks and Barb Cestero. This discussion will revolve around the timeline presented, its items and implementation.

**UNRESOLVED ISSUES:** None identified

**ALTERNATIVES:** As per the Study Commission

**FISCAL EFFECTS:** TBD

Attachments:  
[2026 study plan.docx](#)

Report compiled on: December 10, 2025